



PETERBOROUGH POLICE SERVICE

ANNUAL REPORT **2016**

FROM THE CHIEF

On behalf of the Peterborough Police Service I am pleased to present the 2016 Annual Report.

2016 was an incredibly busy and challenging year for our members, sworn and civilian. Calls for service increased nearly 8 per cent while reported crimes were up 5 per cent. We also saw a 29 per cent increase in mental health calls, the highest number of calls in this area since 2012.

Most concerning was the increase in violent crimes. In total, of the 57 crime categories tracked there were increases in 35 of those categories.

We know that much of the increased violence in our community is related to drug activity. A two-year investigation by our Service focusing on a local drug trafficking group called the “Ugly Crew” culminated in December 2016 when search warrants were executed locally during “Project Runway.” This project resulted in 21 arrests, 150 charges and the seizure of eight firearms and approximately half a million dollars in illicit drugs and proceeds.

In 2016 our Service continued to support and lead projects that will hopefully lessen the devastating impacts of Fentanyl, a strong opioid, in our community. Through a Proceeds of Crime grant the Peterborough Regional Health Centre was able to train its emergency department staff in helping patients at risk for overdose and administering the lifesaving antidote

Naloxone. Also in 2016 our Service became the first in Ontario to have its frontline officers trained and carrying Naloxone while on the job.

The increase in calls for service, violent crimes and external demands have stretched our members to the limit. We continue to face workload demands that are outstripping our capacity in various areas throughout our Service, particularly with proactive investigations.

We know that maintaining the level of service our community has become accustomed to will be a challenge in the coming years.

Despite the significant challenges, our Service continues to have one of the highest clearance rates in Ontario, which speaks to the hard work and dedication of our members.

As we move forward our Service will continue to seek out new and innovative ways to help reduce calls for service and serve our communities and their needs at the right time and in the right manner.

The Peterborough Risk-Driven Situation Table is one such innovative initiative our Service helped launch in 2016. The Situation Table addresses the rising costs of re-active policing and acknowledges that approximately 80 per cent of calls to police require a multi-sector and coordinated response.

We also continued to support the Community Mediation Project, which helps



enable community members to solve disputes at the community level before it escalates to the point where police response is required.

In 2016 calls involving youth decreased by approximately 9 per cent thanks to the continued work of our Community Services officers. Our Service understands that any attempt at change begins with our youth.

I am proud of the tireless efforts of our members, sworn and civilian, who are committed to their profession and serving the communities of the City of Peterborough, the Village of Lakefield and the Township of Cavan Monaghan in a professional, friendly, and helpful manner each and every day.

Respectfully,

Murray C. Rodd
Chief of Police



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OUR MOTTO

PROFESSIONAL
FRIENDLY
HELPFUL

OUR VISION

To be the best police service, providing the highest standard of professionalism in partnership with our community.



SERVICE SNAPSHOT 2016

CORE VALUES

INTEGRITY & LOYALTY
EMPATHY & FAIRNESS
IMPARTIALITY & TRANSPARENCY
RESPECT & CIVILITY
COURAGE AND LEADERSHIP

OUR MISSION

To promote the safety of citizens and the protection of property through an appropriate balance of law enforcement, problem solving and crime prevention initiatives. This is based on the philosophy of community policing that involves working in partnership with citizens and other community stakeholders.



2016 SERVICE SNAPSHOT

- AREA 1:**
 The heart of our City with a high concentration of commercial and entertainment businesses.
- AREA 2:**
 The north end of the City with a high concentration of residential, business core, schools and Trent University.
- AREA 3:**
 Consists of the City's west end which covers a large commercial, retail and industrial section of the City and includes Fleming College and the Peterborough Regional Health Centre.
- AREA 4:**
 Encompasses the south and east end of the City and includes the historic Hunter Street Bridge, a portion of Little Lake and a commercial and retail area that includes Lansdowne Place Mall.
- AREA 5:**
 Consists of the Ward of Lakefield in Selwyn Township. The Ward of Lakefield is a healthy and vibrant community with a mix of residential and small businesses.
- AREA 6:**
 Encompasses the Township of Cavan Monaghan, a large rural area that includes the communities of Millbrook, Cavan, Ida, Mount Pleasant and Springville. It also includes the Peterborough Municipal Airport.

PETERBOROUGH
2016 POPULATION
85,000

LAKEFIELD
2016 POPULATION
2,555

TOTAL AUTHORIZED STRENGTH

191

139

SWORN MEMBERS

52

CIVILIAN MEMBERS

TOWNSHIP OF
CAVAN MONAGHAN

2016 POPULATION
8,829

OPERATIONS DIVISION

119 sworn & civilian members

THE OPERATIONS DIVISION CONSISTS OF:

COMMUNITY
PATROL

TRAFFIC
UNIT

CANINE
UNIT

TRAINING

COMMUNITY
SERVICES
UNIT

9-1-1
CENTRE

MEDIA
RELATIONS

EMERGENCY
RESPONSE
TEAM

AUXILIARY
UNIT

In 2016 the Operations Division consisted of 98 sworn, 21 civilian and 27 auxiliary members working cooperatively to meet divisional objectives in support of organizational goals. The Operations divisional objectives for 2016 continued to focus on team-policing, traffic safety, intelligence-led policing and building relationships with our youth.

2016 was an extremely busy year for our Service. Reported crimes were up 5% compared to 2015 and calls for service increased 7.9% with 31,712 calls versus 29,385 calls in 2015.

We also saw a 29.2% increase in Mental Health Act related incidents with 562 calls in 2016 compared to 435 in 2015. This is the highest level of mental health calls since 2012.

Response to calls for service is one of the primary responsibilities of Community Patrol, which consists of four platoons providing 24/7/365 coverage of front-line policing to the communities of the City of Peterborough, the Ward of Lakefield and the Township of Cavan Monaghan.

Working within the team policing concept, officers are assigned to a specific patrol area for the entire

year. This allows the officers to become familiar with the area and build relationships with those that live, work or play there.

Each of the teams met throughout the year to identify problems or potential problems in their patrol zone and discuss possible strategies to either solve or avert the problem.

Our Service is involved in various initiatives to help address the increase in calls for service and mental-health related calls to ensure citizens are receiving the right type of response by the right people at the right time.

Our Service continues to partner with a mental health worker from the Integrated Outreach Program of 4 County Crisis. This worker provides early intervention, assessments and diversions as well as attends calls for service with an officer when there is an indication that mental health factors are present.

Our Mental Health worker is currently preparing a detailed analysis of our mental health calls from 2016 to provide a better understanding of why there has been such a significant increase.

In 2016 our Service helped launch the Peterborough Risk-Drive Situation Table. This progressive program is part of an emerging trend aimed at connecting individuals and families in the region with the services and supports they need to address the multiple challenges they may be facing that require multiple supports.

Many of the cases brought forward to the Situation Table account for a large number of repeat calls for police service. In 2016, eight at-risk individuals accounted for 340 calls to police.

The Situation Table was in fact developed to address the rising costs of re-active policing and acknowledge that about 80 per cent of police calls really require a coordinated health and social services response.

Our Service also supports the Community Mediation Project which helps to facilitate community members solving disputes at the community level and before police assistance is required. We are also an active member of the Homelessness Coordinated Response Team.

Calls involving youth have decreased by 9.3% from 2015 thanks to the continued work of our Community Services Officers. Our school officers work with staff and students in our elementary and high schools delivering crime prevention and character education programs as well as participating in threat assessments and early intervention with students.

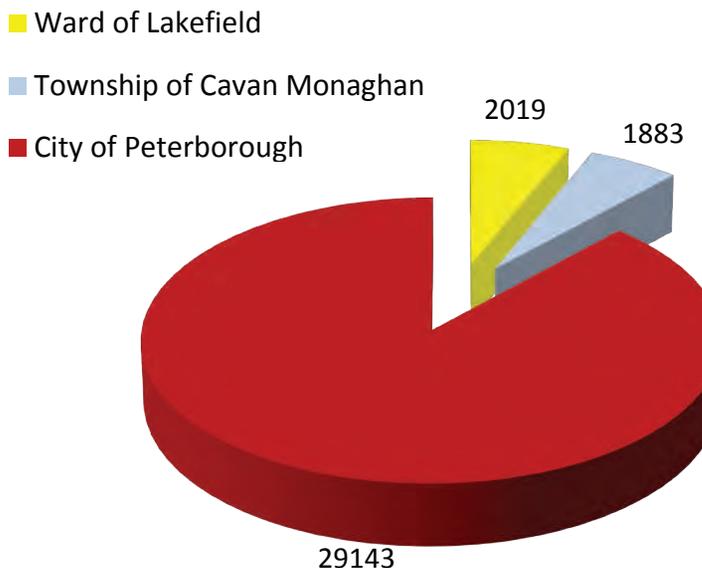
Interacting with youth in our community to try and determine the root cause of problems and build positive relationships is one of the divisional goals for 2016 and will continue to be a priority in 2017.

Unfortunately in 2016 total traffic collisions increased

by 13.2% and there were three fatalities compared to zero in 2015. The overall need for our traffic officers to supplement other shifts and assist with other non-traffic related incidents was largely responsible for this negative trend. Despite this, the Traffic Management Unit performed extremely well in providing the best service possible to the communities given the limited resources and need to supplement other areas of our Service. 2017 will see a focus on targeted education and enforcement efforts related to pedestrian safety, distracted driving, seatbelt use and impaired driving.

As we move into 2017 succession planning, training and technology will continue to rate as the major challenges our Service will face in the coming years.

EMERGENCY COMMUNICATIONS/
9-1-1 CALL CENTRE VOLUME



31,712

CALLS FOR SERVICE

7.9%

INCREASE IN CALLS FOR SERVICE

29.2%

INCREASE IN MENTAL HEALTH CALLS

13.2%

INCREASE IN TRAFFIC COLLISIONS

9.3%

DECREASE IN YOUTH CALLS

AREA # 1

CENTRAL AREA

Geographically, Area 1 is the smallest of our six patrol zones but includes the City's unique and vibrant Downtown Core, making it just as busy with calls for service as the larger patrol areas.

The main focus for 2016 continued around issues pertaining to vagrants, panhandlers and sex trade workers. As the year progressed, additional concerns were added including break and enters, vehicles speeding on Water Street, noisy bar patios and used needles being discarded in public places.

The collective team effort focused on local persons addicted to alcohol whom drink in public, cause disturbances and are aggressive with panhandling. Using the seizure authority under the Liquor Licence Act, this has been very effective in displacing the offenders.

In 2016 officers continued to form relationships and build rapport with the residents, business owners and patrons of Area 1 with a continued focus on Community Based Policing.



6,918

CALLS FOR SERVICE

27%

INCREASE IN DRUG OFFENCES

21.7%

DECREASE IN THEFTS

57.1%

INCREASE IN SEX OFFENCES

14.6%

DECREASE IN ASSAULTS

23.8%

INCREASE IN BREAK & ENTERS

AREA # 2

NORTH END

The success of any police service depends on the support from and relationships established with the community it serves.

In 2016 the superintendent of a multi-unit residence in Area 2 approached our Service expressing interest in forming a community partnership addressing his tenants' many concerns with ongoing drug and violence in the building.

The Superintendent felt the partnership would have a positive impact and reduce the amount of criminal activity in the area along with reducing calls to police. Working with the Superintendent, officers provided tips on how to improve safety.

As a result, the Superintendent installed a new state-of-the-art surveillance system covering all vital public areas in the building. Through the installation of the cameras there has already been a decline in the number of unwanted visitors.

The cameras are a significant crime prevention tool and will continue to be a beneficial resource for our officers in the future.



7,779
CALLS FOR SERVICE

45.5%
INCREASE IN STOLEN VEHICLES

23.2%
DECREASE IN BREAK & ENTERS

50%
INCREASE IN DRUG OFFENCES

25%
DECREASE IN ROBBERIES

42.9%
INCREASE IN OFFENSIVE WEAPONS

AREA # 3

WEST END

The major focus for Team 3 officers in 2016 was developing solutions to ongoing issues regarding noise, common nuisance issues, damage to property and criminal offences in the area of Airport Road, Spillsbury Drive and Clancy Crescent in Peterborough.

Officers worked with representatives from the college located in Area 3 to educate both permanent and transient residents of the neighbourhood regarding laws and being a good neighbour.

The education campaign included: a face-to-face interaction with residents; an information package outlining offences and what to do to report them; providing community members an opportunity to express their concerns to police and school officials in a low pressure setting.

Area 3 once again had seven of the top ten worst intersections in the City for motor vehicle collisions. These intersections will continue to be the focus of targeted enforcement and education in 2017.

6,349

CALLS FOR SERVICE

38.2%

DECREASE IN DRUG OFFENCES

25.2%

DECREASE IN BREAK & ENTERS

46.2%

INCREASE IN STOLEN VEHICLES

77.8%

DECREASE IN ROBBERIES

60%

INCREASE IN IMPAIRED DRIVING

AREA # 4

SOUTH/EAST END

Throughout 2016 Area 4 officers tackled a number of issues including: addressing the number of traffic related incidents along Lansdowne Street with targeted enforcement of distracted drivers; providing an increased police presence along George Street South in the area of the train bridge and Millennium Park to ensure that all citizens that live and enjoy that area of the City feel safe; and addressing concerns from residents in the Crescent Street area regarding vehicles parking along the water's edge and engaging in unwanted and suspicious behaviour.

Due to a significant amount of time being spent by officers conducting door-to-door canvasses for investigations, Team 4 members produced a newly designed door hangar that is now being used by officers during large-scale canvasses and investigations.

Funding for this project was generously provided by Rotary Peterborough.



6,083

CALLS FOR SERVICE

146.7%

INCREASE IN DRUG OFFENCES

31.7%

DECREASE IN BREAK & ENTERS

54.2%

INCREASE IN SEX OFFENCES

73.8%

INCREASE IN FRAUDS

7.8%

DECREASE IN ASSAULTS

AREA # 5

WARD OF LAKEFIELD

The Peterborough Police Service provides policing to the Ward of Lakefield on a contract basis.

Our Service continues to enjoy a positive relationship with the Ward and the officers in Lakefield have developed a strong community policing environment.

In 2016 emphasis was placed on continuing to build on positive police and citizen engagement with meetings held with Team 5 members and Selwyn Township staff. The SARA (Scanning, Analysis, Response and Assessment) model was used to improve outcomes. An emphasis placed on increasing police visibility in the community with more proactive patrols assisted with the goal.

Traffic issues, especially during the summer months, continued to be a concern for residents in this area. Team 5 members conducted high visibility police enforcement to specifically address these traffic complaints. Education initiatives were also a part of this ongoing enforcement.



540

CALLS FOR SERVICE

75%

DECREASE IN BREAK & ENTERS

28.6%

INCREASE IN THEFTS

45%

DECREASE IN MISCHIEFS

13.9%

INCREASE IN FAMILY DISPUTES

26.1%

DECREASE IN TRAFFIC COMPLAINTS

AREA # 6

CAVAN MONAGHAN

Area 6 encompasses the Township of Cavan Monaghan and covers 308 sq. kilometres of land with a population of 8,829 residents. This area is the largest geographical area covered by our Service.

In October 2015 our Police Service began providing policing to the Township on a contract basis.

Community Policing is a vital part of policing in this area. Team 6 officers worked on enhancing areas of Community Policing such as reducing crime/calls for service through education, working with citizens, community groups and businesses and reinforcing the concept that “Police are the People, People are the Police.”

Traffic and traffic-related issues are the greatest concern for residents in this area. In response, officers conducted 69 traffic details in complaint areas during 2016. In total, there were 1,913 Provincial Offences Notices issued in 2016.

Area 6 officers will continue targeted traffic enforcement and education in 2017.



1,186

CALLS FOR SERVICE

12

BREAK & ENTERS

77

DOMESTIC/
FAMILY CALLS

141

MOTOR VEHICLE
COLLISIONS

212

TRAFFIC
COMPLAINTS

16

THEFTS

* Note: Stats reflect that 2016 represents the first full calendar year of providing policing to this area.

AUXILIARY UNIT

Our Service is very proud of its Auxiliary Policing Unit and appreciate all the volunteer hours they contribute and dedicate to public safety.

Established in 1999, the Unit epitomizes the community policing philosophy, particularly Sir Robert Peel's principle, "the Police are the public and the public are the Police".

Currently, the Auxiliary Unit has a compliment of 27 volunteer members with two Staff Sergeants, three Sergeants and 22 Constables.

Auxiliary officers are a vital part of the service we provide to the City of Peterborough, the Ward of Lakefield and the Township of Cavan Monaghan.

Our Auxiliary Officers support the Service with duties including searches for missing persons, assisting sworn officers during their patrols, large scale searches for evidence, traffic and crowd control during special events and parades.



27

MEMBERS

3,292

VOLUNTEER
HOURS

91

RIDE-A-LONGS

27

HOMEGUARD
INSPECTIONS

TRAFFIC UNIT

In 2016 the five member Traffic Management Unit (TMU) began the year with an intent to continue its commitment to decreasing collisions and injury throughout all areas served by our Service.

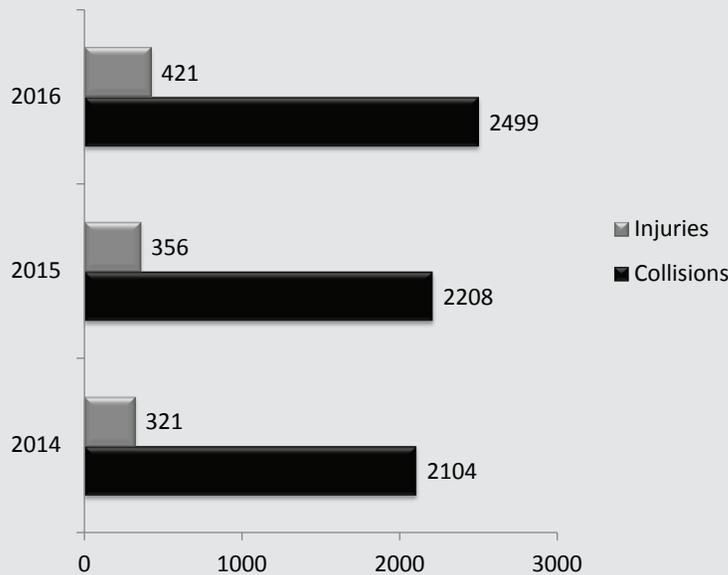
However, throughout the year TMU officers were redeployed to help in a variety of other necessary operational functions. Despite the strain on resources, the TMU performed extremely well in providing the best service possible to the community.

2016 initiatives included partnering with the City to create public awareness around the new Crossing Guard legislation; conducting the top ten intersection details focusing on enforcement at the intersections in Peterborough with the highest collision rates; conducting Ministry of Transportation heavy vehicle details and distracted driving details.

In 2016 an Automated Licence Plate Reader was purchased and installed in one TMU vehicle which has helped greatly, particularly in the area of identifying suspended drivers.



2016 COLLISION TREND



- Collisions investigated increased by 13.2%
- Injuries increased by 18.3%
- There were 3 traffic fatalities in 2016

3
FATAL
COLLISIONS

13.2%
INCREASE IN
COLLISIONS
INVESTIGATED

14
RIDE DETAILS

8,430
DRIVERS
CHECKED

11.5%
INCREASE IN
PEDESTRIANS
INJURED

28.9%
DECREASE IN
BICYCLISTS
INJURED

CANINE UNIT

Our Police Service uses two canine teams - Constable Timothy Fish with Police Service Dog (PSD) Wolfe and Constable Samuel McCullum with PSD Hal.

In early 2016 the canine teams were approached by Corrections Canada and asked to assist in random drug searches at a local Federal halfway house. The Canine teams also helped Provincial Correctional Services at the Central East Correctional Centre with drug searches and assisted the OPP with several Canine Calls.

Our canine teams had 59 successes in 2016 including:

- Tracking down two male suspects hiding in the woods after they had broken into a local clinic stealing five cash trays from an ATM containing approximately \$20,000.
- Locating a GTA man wanted for 17 frauds who fled after attempting to defraud a local electronics store thereby eliminating the crime spree by this male.
- Locating a male suspect who had fled into a wooded area after assaulting a fellow resident.



1,216

CALLS FOR SERVICE

534

TRAINING HOURS

28

DRUG SEARCHES

23

BUILDING SEARCHES

35

TRACKS

14

PRESENTATIONS

EMERGENCY RESPONSE TEAM

Our Emergency Response Team consists of 12 members drawn from nearly all units of our Service.

These officers are on call 24/7/365 and can get called out at a moment's notice.

Duties of the team include: high-risk warrants; barricaded persons; search tactics; crowd-control, negotiations and other high-risk situations outside the duties by frontline members.

The members typically respond as a team, although individual members have specialized skills that contribute to the success of the team as a whole.

ERT members continually train as a team, individually and with other agencies to enhance their skill level and meet the provincial standards.

Standards are met yearly in fitness, firearms proficiency, less than lethal techniques, precision rifle and entry techniques.



2016 CALLS INCLUDE:

MARCH 15: Executed a CDSA search warrant at Park St. residence in Peterborough.

MARCH 18: Executed a CDSA search warrant at Dalhousie St. residence in Peterborough.

MARCH 21: Responded to a fictitious swatting/kidnapping call determined to have originated in California.

MARCH 24: Executed a high-risk arrest of a man at a Cavan home.

JUNE 2: Assisted Toronto Police and executed a search warrant for weapons trafficking at a Brampton residence.

JUNE 15: Executed a search warrant for firearms at a residence on Highway 7 in Cavan.

JULY 22: Responded to a fictitious swatting/kidnapping call at a Centre St. residence in Peterborough.

AUG 31: Helped conduct a high-risk vehicle stop and arrest a man. Subsequently ERT members conducted a ground search and located a loaded handgun.

COMMUNITY SERVICES UNIT

Our Community Services Unit is comprised of four officers and one civilian Community Development Coordinator.

One officer is assigned to area high schools and three officers are assigned to the elementary schools in Peterborough, the Ward of Lakefield and the Township of Cavan Monaghan.

Throughout the year these officers attend calls for service at their designated schools which creates consistency and helps build trusting and lasting relationships with the staff and students.

Along with attending calls for service the officers conduct mandatory safety drills and threat assessments according to Ministry standards. Officers also deliver a variety of programming and crime prevention and lifelong resiliency education.

In 2016 officers conducted a total of 76 lockdown drills in elementary and secondary schools.



The Service's interactions with local youth are managed using a proactive and preventative approach, with the concentration being on a restorative justice perspective rather than enforcement. In late 2015 early 2016 Community Services officers introduced the Knowledge, Issues, Decisions and Supports (KIDS) programming in our local schools with this cutting-edge program being well received.

Our officers also delivered the Challenges, Beliefs and Change (CBC) Program, a peer-mentored classroom session on drug use and decision making delivered to grade 8 classrooms.

Community Services officers also tailored presentations to schools for specific requests with topics including healthy relationships, anti-bullying, internet and cellphone safety, legal issues and drug awareness.

The Peterborough community continues to grow and welcome newcomers from around the world. In 2016 Community Services officers attended the New Canadians Centre on many occasions to speak with new Canadians about the role of police in Ontario and how to navigate policing in Peterborough.

A number of events to build community and provide crime prevention education were led by the Unit in 2016 including: Coffee and Cops outreach events in Peterborough, Lakefield and Cavan Monaghan; Drug Awareness Week with local partners focusing on prescription take-back messaging; Crime Prevention Week and Police Week.

In addition, the Community Development Coordinator is responsible for the development and coordination of strategic community engagement and partnership approaches to build and enhance

relationships between the Service and community stakeholders.

Throughout 2016 the Community Development Coordinator worked closely with a number of community partners and stakeholders on a variety of projects and was instrumental in securing grant monies which have allowed us to lead various training initiatives. Through grant monies secured in 2017 our staff will be able to participate in sexual violence and harrassment training.

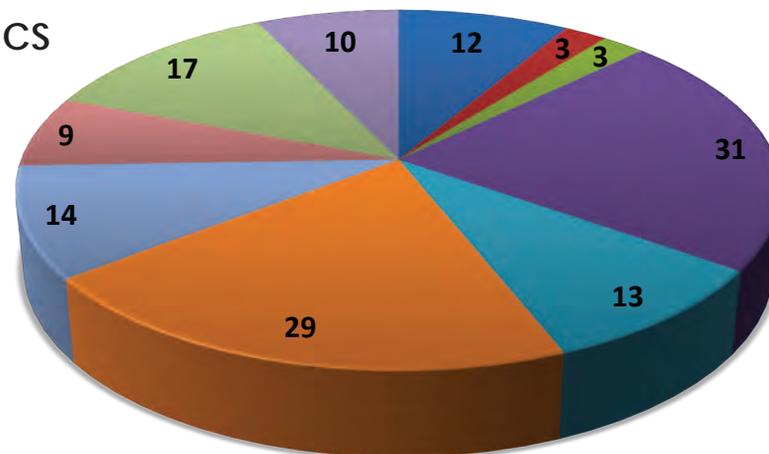
During International Day of Pink the Police Service revealed gender neutral washrooms inside the station which was led by the Community Development Coordinator.

All of the programs and community partnerships formed by this Unit aim at building resilience, empathy and compassion.

2016 YOUTH CRIME STATISTICS

- 91 youths charged with Breach of Probation in 2016 compared to 121 in 2015 and 140 in 2014.

- 81 youths received Extra Judicial Measures in 2016 compared to 76 in 2015 and 65 in 2014.



- Break and Enter
- Theft of Vehicle
- Theft from Vehicle
- Mischief
- Sexual Assault
- Assault
- Threatening
- Possession of Stolen Property
- Weapons
- Controlled Drugs & Substances Act

INVESTIGATIVE SERVICES

36 sworn & civilian members

CRIME STOPPERS **ELDER ABUSE** **VIDEO ANALYSIS** STREET CRIME
MAJOR CRIME **INTELLIGENCE** **FORENSIC IDENTIFICATION** **FRAUD**
SEX CRIME **CRIME ANALYSIS**

In 2016 the Investigative Services Division was comprised of 30 police officers and six civilian members who provided support to frontline patrol officers and also fulfilled requirements mandated through policing standards or identified needs of our communities.

2016 was a very challenging year with many successes. The increase in calls for service required extra individual and team efforts as available resources were often stretched beyond their limits.

The crime rate in 2016 increased by 5%. Most concerning was the increase in violent crimes with homicide-related incidents up 166.7% and sexual offences up 35.5%. These crimes require extensive resources to investigate in terms of personnel, finances and time commitment. Robberies in general decreased but robberies where a firearm was used increased by 80%. Also, there was a 29.9% increase in fraudulent crimes which have become more challenging and time consuming to investigate in our changing world.

In total, of the 57 crime categories tracked there were increases in 35 categories. Crimes in our contracted communities of Lakefield and Cavan Monaghan accounted for a relatively small percentage of our

overall crime; Cavan Monaghan was 2.4% and the Ward of Lakefield 1.2%.

The criminal clearance rate, or rate of crimes solved, was 59.7% in 2016, which is remarkable considering the increased volume of work. It is a testament to the investments in our members, technology and the daily commitment that each member makes. Our clearance rate remains one of the highest in the Province and the country.

Homicide related incidents were a constant presence throughout the year with two homicides, five attempted murders including two shooting incidents, a conspiracy to commit murder and a fatal plane crash on Lansdowne Street in Peterborough.

With the exception of the two shooting incidents, which involve reluctant witnesses, all of the other major incidents have been solved.

Much of the increased violence in our community is attributed to drug-related activity which continues to thrive to meet the demand of those with severe addictions. Our enforcement focus remains on those who sell illicit drugs for a profit and not on those who are suffering with addictions.

The focus for 2016 was on a local drug trafficking group called, "The Ugly Crew" which culminated on

VICTIM SERVICES DRUGS HIGH RISK OFFENDERS
 ASSET FORFEITURE COMPUTER FORENSICS POWERCASE FIREARMS
 INTERNET CHILD EXPLOITATION

December 9, 2016 when search warrants were executed resulting in 21 arrests, 150 charges and the seizure of eight firearms and approximately half a million dollars in illicit drugs and proceeds.

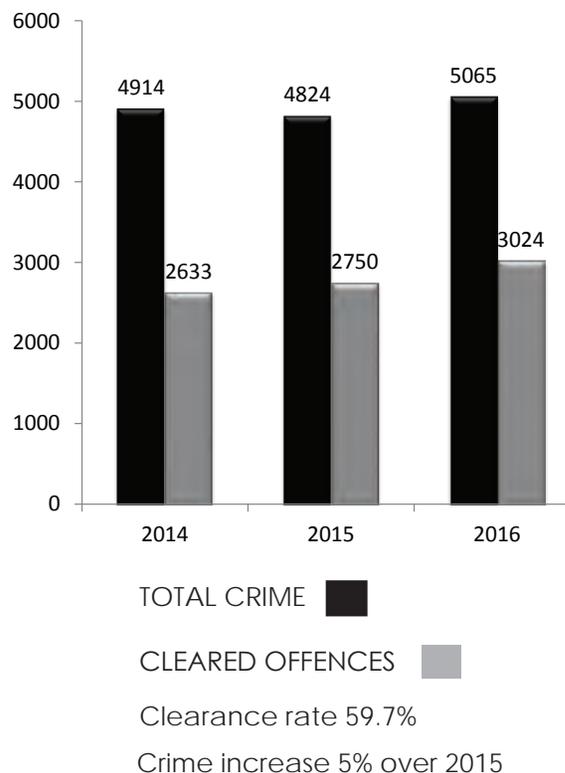
With the emergence of Fentanyl, a strong opiod, in our community our Service received grant money allowing our local hospital emergency department to train their staff in helping patients at risk for overdose and administering the lifesaving antidote Naloxone.

In 2016 our Service also became the first police service in Ontario to train and have our frontline officers carrying Naloxone while on the job.

In 2016 we were aware of 308 different locations where child pornography was downloaded in our jurisdiction. Unfortunately we only had the time and resources to investigate 2% of these cases. Maintaining the level of service we have become accustom to will be a challenge as we move forward given our current resources, the increasing calls for service and external demands.

This Division and our Service will continue to strive to provide the best possible service in 2017 to the residents of Peterborough, Lakefield and Cavan Monaghan.

2016 CRIME TREND



2016 MAJOR INCIDENTS

February: Local resident arrested following a two-month investigation that revealed he was attempting to have his ex-partner killed.

March: Homicide of female at Middlefield Road home. Male arrested and charged.

April: Investigation into Millbrook woman who had stolen her best friend's identity and began personating her for financial gain. The woman fled to the US and was found in Kansas. Working with the Lawrence, Kansas Police the woman was arrested, charged and brought back to Canada. The total fraud in this case was more than \$80,000.

August: Stolen aircraft from Markham, ON, crashed on Lansdowne St. with the pilot dying on scene. The investigation made national news and involved a multijurisdictional investigation. Investigation determined this was not linked to a terrorist attack.

Aug/Oct: August shooting at a Brock St. residence and in October a shooting at a McDonnell St. residence. Both victims survived their injuries and both are believed to be drug related.

October: Peterborough man charged with possession of child pornography & making available child pornography following an investigation.

November: Homicide of man at Stewart Street home. Six people, including two young offenders, were arrested and charged.

DRUG UNIT

The Drug Unit is part of a larger team referred to as the ICAD (Intelligence, Crime Analyst, Asset Forfeiture and Drugs) Unit.

The focus in 2016 was on a local street gang known as the “Ugly Crew” that distributed a large percentage of the cocaine to the Peterborough area. The group was also linked to a number of violent crimes that took place within the Peterborough area in 2016.

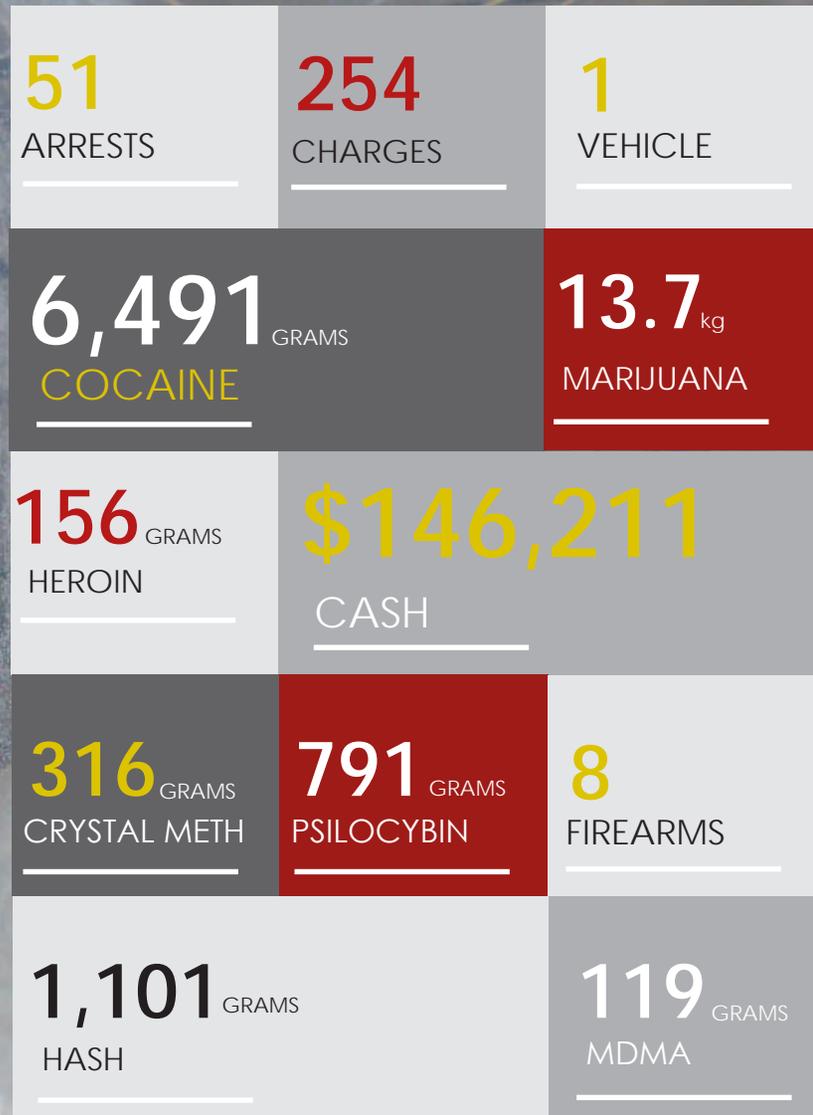
The Unit continued its investigation throughout the year and with the assistance of our Street Crime and High Risk Units, intensified into a project dubbed, “Project Runway.”

Project Runway was very successful resulting in a large seizure of cocaine and other drugs along with eight firearms and a large amount of cash.

Although our Service identified a large supplier of cocaine, the trend for GTA drug suppliers coming into Peterborough and setting up shop at residences continued.

The Drug Unit continues to work tirelessly to ensure our streets and communities remain safe.

2016 STATS



JOINT FORCE OPERATIONS

5 Joint Force Operations in 2016

OPERATION NORTHERN SPOTLIGHT: October 13, 2016 five members of our Service, including Victim Services, partnered with the Kawartha Lakes Police Service in this provincial human trafficking project. Members identified and spoke with six females working in the sex trade to ensure their safety and offer supports to leave the business. No charges were laid by our Service.

PROVINCIAL INTERNET CHILD EXPLOITATION (ICE) STRATEGY: The Peterborough Police Service has been a member of the Provincial Strategy to Protect Children from Sexual Abuse and Exploitation on the Internet since 2014. In 2016 our part-time ICE member participated in a co-ordinated provincial investigation that resulted in dozens of arrests and hundreds of charges during the week of April 25. A 69-year-old Peterborough man was charged with possession and importation of child pornography and careless storage of a firearm.

BIKER ENFORCEMENT UNIT: On July 29 and July 30, 2016 two members of the Intelligence Unit helped in a multi-organizational detail to ensure the safety of citizens during an Outlaw Motorcycle Club party held in Ottawa. During this detail nine Outlaw members were arrested for a variety of offences and a loaded handgun was recovered.

ASSET FORFEITURE UNIT:

June 9: Assisted Durham Regional Police for the takedown of Project Neebing, a drug investigation in partnership with Kingston Police. As a result 18 people were arrested, 110 charges laid, more than \$3 million in drugs seized, 8 firearms, 7 vehicles and more than \$300,000 cash.

July 6: Assisted Durham Regional Police in Project Baldwin, a drug investigation in partnership with York Regional Police, Peel Police and Toronto Police. As a result, 17 people were arrested, 113 drug trafficking & firearm related charges were laid, more than \$500,000 in drugs seized, 3 guns, more than 1,300 rounds of ammunition and more than \$340,000 cash.

INTERNAL TASK FORCE OPERATIONS

4 Internal Task Force Operations in 2016

PROJECT CARGAN: Six month internal investigation into the possibility of a Court Services member trafficking drugs. On June 27, 2016 the man and his female partner were arrested and criminally charged with trafficking. The man has been suspended from duty without pay.

PROJECT GLASGOW: Two month investigation focusing on information that a local resident was looking to have his ex-partner killed. The investigation was conducted by our Major Crime Unit, with support from the Intelligence and Drug Units and an undercover officer from an outside agency. On February 25 a Peterborough man was arrested and charged with conspiracy to commit murder. The case remains before the court.

CANNIBIS CULTURE: In September a store front marijuana dispensary opened illegally at a George Street North address in Peterborough. A subsequent investigation by the Drug Unit, with support of other members in Investigative Services, resulted in a search warrant executed September 15. The owner and an employee were charged with various offences including trafficking in marijuana. Upon release from court, they started up business again resulting in a second search warrant executed and further charges laid. With this the business has closed. Seized during the two warrants was 3.5 pounds of marijuana and \$600 in cash.

PROJECT RUNWAY: Two year probe by the Drug Unit, supported by other units, focusing on local crime group "The Ugly Crew" who were importing drugs, mainly cocaine, from the GTA to be trafficked in our area. The group was also linked to a number of violent incidents resulting from their intimidation tactics to collect debts and control the local drug trade. Investigation concluded on December 15 when nine search warrants were executed with the help of ERT, K9, Durham Police and Toronto Police. 21 people were arrested, 150 charges laid, 8 firearms seized, 5.62kg of cocaine, 149g of heroin, 316g of crystal meth, 8.1kg of marijuana, 1 vehicle, \$133k in cash, and a bullet proof vest.

SUPPORT SERVICES

39 sworn & civilian members

The Support Services Division provides essential services to both the Investigative and Operations Divisions as well as to our community and stakeholders.

The Division is comprised of 39 sworn and civilian members with roles and responsibilities including court services, property/evidence, professional standards, records management, information technology (IT), fleet, facilities, and human resources. Capacity issues continue to impact the Division.

A variety of factors contributed to the increased workload for the Support Services Division; the work produced by additional officers in Cavan Monaghan, a 7.9% increase in calls for service, an increase of 5% in reported crimes and external stakeholder expectations.

Staffing changes also impacted capacity. 2016

was a year marked by unprecedented staff changes in the Division and the Service. There were six retirements and four resignations, along with a number of leaves and transfers. We welcomed new officers, special constables and civilians to replace those who left the organization.

The wellness of our employees remains a critical focus. Through our Human Resources department and our Employee & Family Assistance Program, we continue to adopt best practices and offer a variety of programs to our members including a wellness program for those in high-risk positions who are exposed to traumatic incidents on a regular basis.

There are three pressures impacting our Service's organizational resilience. Those pressures are related to technology, facilities and succession planning, all of which are the purview of the Support Services Division.



POLICE

PRISONER TRAFFIC

THE SUPPORT SERVICES DIVISION CONSISTS OF:

RECORDS MANAGEMENT

DATA ENTRY

PROPERTY & EVIDENCE

QUALITY ASSURANCE & AUDITS

PROFESSIONAL STANDARDS

QUARTERMASTER & PURCHASING

FLEET & FACILITIES MANAGEMENT

HUMAN RESOURCES

COURT SERVICES

IT SUPPORT

Technology impacted our work on all fronts: investigative, service delivery and work process.

Despite exponential growth in the technology used by the Service, the number of hours of support has not increased. Our Service must invest in more support hours from our external, contracted IT support service if we are to complete crucial project work that would provide investigative advantages, financial savings and time efficiencies.

Our Service has outgrown our facility. The pressure to find additional space in the short term and also conduct a space needs study in order to plan for the future is growing.

Logistical and security issues at the Ontario and Superior Courts of Justice are also impacting our staff and the organization.

The need for a new, integrated court house is

pressing and has been brought to the attention of the Police Services Board and the Ministry.

The third and most critical threat to organizational resilience is succession planning. With 18 pending retirements, including most senior leaders, there is an immediate need to act. A comprehensive review and detailed plan is required.

Despite these significant changes and challenges in 2016 the members of Support Services continued to provide high quality service in an effective, economical and efficient manner to the communities of Peterborough, Lakefield and Cavan Monaghan.

We remain focused on meeting the expectations of the Chief, the Police Services Board and the community in the coming years.

RECORDS MANAGEMENT UNIT

The Records Management Unit consists of 13 full-time, 2 part-time and 1 casual member. Four of these full-time members and 1 part-time member perform the duties of Police Report Entry clerks who are assigned to the four platoons. The Police Report Entry clerks provide 24/7/365 real-time data entry for community patrol officers. This includes entry of all reports entered into our records management system and preparation of crown briefs. The seven remaining Records Clerks are responsible for duties including managing the validation and dissemination of information within the database in keeping with provincial and federal data sharing standards, best practices and legislative requirements.

20,510

POLICE REPORTS
& STREET CHECKS
ENTERED

2,514

ARREST
REPORTS

170

MISSING
PERSON
REPORTS

112

SUDDEN
DEATH
REPORTS

230

FOI
REQUESTS

10,987

CRIMINAL
RECORD
CHECKS

800

WARRANTS
PROCESSED

COURT SERVICES

The Police Services Act mandates that police provide security for court buildings in their jurisdiction. The Peterborough Police Service is responsible for security at two courthouses: The Ontario Court of Justice located on Simcoe Street and the Superior Court of Justice located on Water Street. There is an identified need for a new and integrated court facility in Peterborough and several security and logistical issues regarding the two courthouses have been outlined.

Our Special Constables in Court Services perform a variety of tasks related to court security including prisoner control and management, building and courtroom security, liaison with the Crown Attorney and Ministry of the Attorney General personnel, and the collection of fingerprints and court-ordered DNA (in partnership with the Forensic Identification Section). One Constable is designated as a Youth Court Officer and manages matters relating to youth in conflict with the law. This officer works in collaboration with community partners including the John Howard Society's Extra-Judicial Measures Program.

2

COURTHOUSES

18

STAFF

2,398

CRIMINAL
COURT FILES

81

YOUTH REFERRED
TO EXTRA JUDICIAL
MEASURES

FLEET MANAGEMENT

The reliability and safety of our police fleet is crucial to our Service's ability to respond quickly and effectively to emergencies and attend all calls for service.

Our Fleet and Facilities Coordinator works in conjunction with manufacturers, a provincial consortium, local businesses and the City of Peterborough Board of Works to purchase, equip and maintain our fleet of 53 vehicles.

The Cavan Monaghan Township contract added more than 200,000km to our totals with each vehicle for the township logging in excess of 100,000km, which was anticipated.

Our police station is owned by the City of Peterborough and includes a three-story, 34,519 sq.ft. building and an adjacent 21,960 sq. ft. two level parking lot. We have outgrown our current police station and continue to rent commercial storage at an off-site location.

53

VEHICLES

982,148

KM DRIVEN

\$201,501

FUEL COSTS

\$141,979

VEHICLE
MAINTENANCE
COSTS

34,519_{sq.ft}

POLICE STATION

COMPARATIVE STATISTICS

COMPARATIVE STATISTICS	2015	2016	VARIANCE	COMPARATIVE STATISTICS	2015	2016	VARIANCE
Population (Peterborough City)	84,000	85,000	1.2%	Robbery			
Population (Lakefield Ward)	2,555	2,555		Firearms	5	9	80.0%
Population (Cavan Monaghan)	8,655	8,829	2.0%	Other Offensive Weapons	21	20	-4.8%
Personnel				Other Robbery	30	20	-33.3%
Authorized Strength - Police	139	137	-1.4%	Break and Enter			
Authorized Strength - Civilian	52	53	1.9%	Business	102	113	10.8%
Appointments	10	9	-10.0%	Residence	281	195	-30.6%
Promotions	1	3	200.0%	Other Break and Enter	14	23	64.3%
Retirements	6	7	16.7%	Theft of Motor Vehicles	52	68	30.8%
Resignations	0	3		Thefts			
Use of Force				Bicycles	146	154	5.5%
Oleoresin Capsicum Spray	1	3		From Motor Vehicles	479	480	0.2%
Impact Weapon / Asp Baton	0	1		Shoplifting	624	469	-24.8%
Firearms:				Other Thefts	421	451	7.1%
Human (Drawn)	41	20	-51.2%	Possession Stolen Goods	44	41	-6.8%
Animal (Dispatched)	2	9	350.0%	Fraud			
Empty Hand Techniques	2	4		ATM/Debit	35	16	-54.3%
Conducted Energy Weapon	16	31	93.8%	Credit Cards	49	61	24.5%
Policy / Service Complaints	2	3	50.0%	Counterfeiting	24	37	54.2%
Officer Conduct Complaints	19	29	-52.6%	Other Frauds	133	199	49.6%
Total Public Complaints	21	32	52.4%	Offensive Weapon			
Withdrawn	2	2		Use Firearm	1	1	0.0%
Resolved Informally				Other Offensive Weapons	29	28	-3.4%
No further action required	9	19	111.1%	Sex Offences			
Hearing	1	0		Aggravated Sexual Assault	3	0	
Informal Discipline	4	0		Sexual Assault with Weapon	1	0	
Local Inquiry	12	33	175.0%	Sexual Assault	97	110	13.4%
Unsubstantiated	1	5	400.0%	Other Sexual Offences	6	35	483.3%
Pending	4	6	50.0%	Hate / Bias Crimes	11	8	-27.3%
Victim Services				Incidents Charges Laid	5	5	-16.7%
Reports Reviewed	2,528	2,771	9.6%	Incidents Cleared / Mediation	2	1	-50.0%
Follow-up Conducted	1,658	1,672	0.8%	Pending	1	0	-100.0%
CRIMINAL OFFENCES				Unsolved	3	2	-33.3%
Homicide				Assaults			
Murder – 1st & 2nd degree	1	2	100.0%	Assault - Level 3 / Aggravated	13	5	-61.5%
Attempt Murder	2	5	150.0%				
Manslaughter	0						

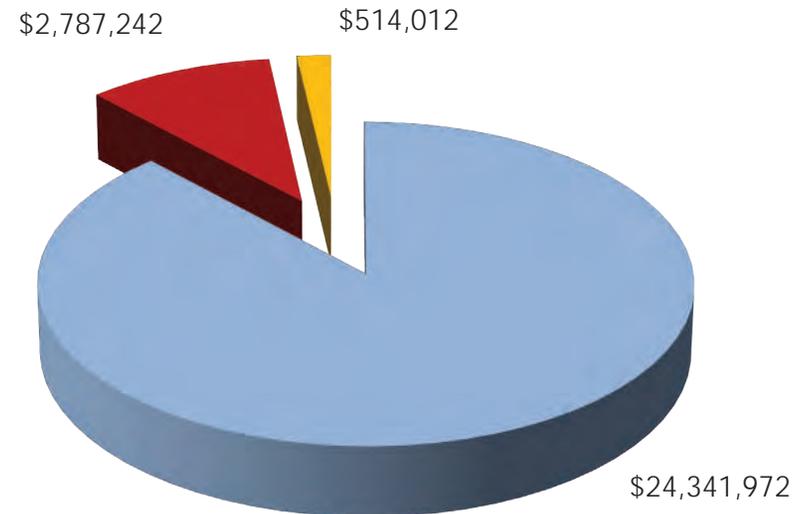
COMPARATIVE STATISTICS

COMPARATIVE STATISTICS	2015	2016	VARIANCE
Assault -Level 2/Weapon/Bodily Harm	88	97	10.2%
Assault -Level 1 /Other Assaults	207	184	-11.1%
Assault Police / Public Officers	19	39	105.3%
Assault - Domestic	148	150	1.4%
Other Criminal Code Offences			
Abduction	0	2	
Arson	9	9	
Breach of Recognizance	288	243	-15.6%
Disturbing the Peace	210	246	17.1%
Escape Custody	2	1	-50.0%
Gaming and Betting	0	0	
Indecent Acts	15	21	40.0%
Obstruct Public / Peace Officer	23	27	17.4%
Prisoner Unlawfully at Large	0	2	
Criminal Harassment	60	71	18.3%
Mischief	494	431	-12.8%
Others	451	736	63.2%
Drugs			
Heroin	0	2	
Cocaine	31	44	41.9%
Cannabis	58	76	31.0%
Other Drugs	18	19	5.6%
Federal Statutes			
	0	0	
Traffic Enforcement			
Impaired Driving:			
Offences	63	84	33.3%
Other C.C. Driving Offences	21	33	57.1%
Hazardous Moving Violations	895	729	-18.5%
Other Violations	1,272	1,415	11.2%
Radar/Laser	2,178	2,775	27.4%
R.I.D.E. Program			
Vehicles Checked	5,813	7,889	35.7%
Tests Administered	7	11	57.1%
Alcohol Related Suspensions	2	5	150.0%

2016 POLICE BUDGET

ACTUAL EXPENDITURES

- Salary Compensation
- Operations
- Capital



Total Expenditures \$27,643,226

Total Revenues \$3,231,768

Approved Net Budget \$24,341,045

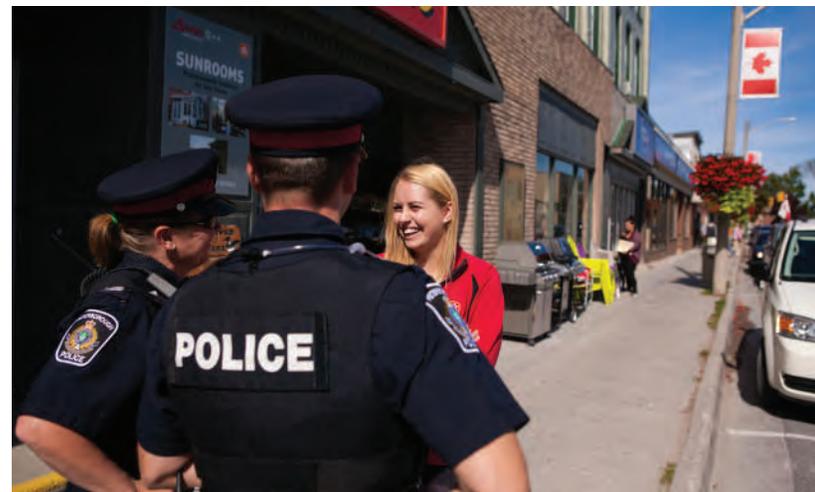
2017-2019 BUSINESS PLAN

The 2017-2019 Business Plan is still being developed by the Peterborough Police Services Board.

THE OTHER 80%

Non-Offence Statistics	2014	2015	2016	%+/-	Non-Offence Statistics	2014	2015	2016	%+/-
Abandoned Vehicles	10	3	14	366.7	Traffic Complaints	1,544	1,780	2,230	25.3
Alarms	647	694	762	9.8	Traffic Control	89	84	93	10.7
False Alarm Cancelled	202	341	306	-10.3	Calls Involving Youths	392	442	401	-9.3
Animal	58	170	135	-20.6	Unwanted Persons	1,111	1,362	1,310	-3.8
Community Services	859	1,344	1,680	25.0	Vehicles Recovered	12	8	6	-25.0
Dangerous Condition	44	49	62	26.5	ViCLAS	114	128	158	23.4
DNA	260	308	347	12.7	Warrants	251	294	337	14.6
Domestic/Family Disturbance	1,770	1,771	1,960	10.7	Other Provincial Statutes	80	95	82	-13.7
Escorts	263	357	805	125.5	Other	1,719	1,949	2,096	7.5
Fire/Fire Alarms	10	11	10	-9.1	Calls Cancelled/Unanswered	354	369	496	34.4
Insecure Property	38	55	57	3.6	Total Non-Offences	21,237	22,832	24,721	8.3
Landlord/Tenant	254	227	193	-15.0					
Liquor Acts	511	443	383	-13.5					
Lost and Found Property	1,459	1,038	972	-6.4					
Missing Persons	2	1	4	300.0					
Missing Persons Located	351	341	308	-9.7					
Municipal By-law	88	53	49	-7.5					
Neighbour Dispute	602	607	634	4.4					
Noise Complaints	1,145	1,260	1142	-9.4					
Non-Traffic Accident	6	10	11	10.0					
Police Assistance	2,028	2,179	2,341	7.4					
Police Information	720	870	1,044	20.0					
Prevent Breach of Peace	350	315	340	7.9					
Property Damage	28	31	18	-41.9					
Prov. Statutes (MHA)	434	435	562	29.2					
Sex Offender Registry	240	218	255	17.0					
Strikes	0	1	3	200.0					
Sudden Deaths	98	102	112	9.8					
Suspicious Persons/Vehicle	2,368	2,343	2,269	-3.2					
Telephone Calls	463	421	379	-10.0					
Towed Vehicles	263	323	355	9.9					

Did you know that much of what we do at the Peterborough Police Service actually has nothing to do with criminal activity? In fact, approximately 75 to 80 per cent of our time is spent on what are called non-offences. Non-offences are classified as everything that is not a criminal call for service, such as domestic disputes, mental health calls, missing persons, alarm calls, or assisting our partners at the Peterborough County/City Paramedics.



ORGANIZATIONAL CHART



PROFESSIONAL FRIENDLY HELPFUL



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